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NEWS IN BRIEF

Knighthoods for directors

TECHNICAL director of GEC, Robert Clayton, who is also chairman of the GEC-Fairchild joint microelectronics venture and a member of the National Enterprise Board, has been awarded a knighthood in the New Year Honours. A knight-hood also goes to Kenneth Corfield, chairman of Standard Telephones and Cables.

IT's director of communications, Peter Hull, gets the OBE, and Ronald Wood, managing director of Multhead Data Communications, gets a similar award for services to export.

Two other industry figures are appointed CBEs. They are P. E. Ier, director of R&D at Philips Electronics, and P. A. McCunn, chairman of Cable and Wireless.

Manx move

THE Isle of Man government, which is to break away from the UK on VAT and Customs duties in April, has decided to switch its Univac 90/30 system (CW, July 10, 1979) for a Univac 1100/60 bit-slice mainframe.

Early retirements

AS part of its plans to bring in a new and younger workforce that will more readily accept robots and associated technology, the French car manufacturer Renault is to ask male employees over 57 and women and handicapped employees over 56 and three months to accept early retirement. The retirement proposal will affect over 4,000 people.

Drivers filed

A FILE listing all drivers who have had their licences revoked for motoring offences will be added to the Police National Computer, Hendon, in May.

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COMPUTER WEEKLY

Big pull-out follows Iran revolution

WHILE some computer companies are looking at Rhodesia as a potentially lucrative new market, others are still feeling the effects of the revolution in Iran.

Both IBM and ICL have confirmed that they are interested in selling their systems in Rhodesia but say that they are still awaiting enquiries from prospective clients.

"We have no definite plans," said an ICL spokesman, but it is likely that ICL will market a selection of its products rather than the whole range.

Honeywell and CDC on the other hand have reported that they have withdrawn all support for their systems in Iran and are awaiting compensation for work already completed.

Honeywell says it is owed about £2.5 million.

"We sent one of our people to Iran about three months ago," said a Honeywell spokesman in Italy, "but he reported that the situation had not changed. The Iranians keep sending us telexes requesting spare

parts but we have not provided them with anything."

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Honeywell and CDC on the

by Judith Morris



If only computers could work the same hours as humans

PROGRAMMING is one of those jobs which most people consider to be of the nine to five variety. Programmers themselves will be quick to point out that computers do not always pick set times to go down, and that errors and system failures can occur at the most unusual hour.

It is because of this aspect of the job that a company called Automatic Revenue Controls has put forward the idea of flexible working hours for programmers, using Plantime, its flexible hours control system.

Peter Russell, marketing director of the company, pointed out that 28% of companies surveyed recently by the Institute of Administrative Management had some form of flexible working hours.

"Also some form of control

will need to be implemented. A set period is chosen, usually four-week, and at the end of this

office. Flexibility can also be incorporated into the timing and length of lunch breaks.

The limitations of such a scheme are obvious, the main one being that work interests come first. As Russell points out, "If there is a peak to be pushed over, or a deadline to be met, then that is the important consideration."

Also some form of control

will need to be implemented. A set period is chosen, usually four-week, and at the end of this

what immediately springs to mind is that programmers and analysts may not take kindly to clocking in and out, which to many people is still associated with factory workers and seems to imply a lack of trust to which professionals may take exception.

It is easy to imagine the situation arising where some of the more arrogant or blasé programmers may continuously ignore the offensive little terminal and continue to come and go as they please.

"A similar survey carried out at the same time showed that in 1978 some 200,000 people went on to flexible working hours for the first time, and the rate is increasing," he said. He went on to explain why computer programmers and systems analysts are among the white collar workers who stand to gain most from flexible hours.

"Most silly mistakes in preparation work occur, it is thought, either just after arrival, or in the morning when still flustered from a difficult rush hour journey, or during the evening rush to get something finished before going home."

"Schemes vary in different companies using the system, but most allow people to arrive between 8 and 10am and leave between 4 and 6pm. The period from 10 to 4 is known as the core time and staff must be in the

"This all sounds very well, but:

people must have completed their normal contracted hours of work.

ARC's solution is the use of the Plantime system which incorporates electronic terminals at the entrances which receive individually coded keys or ID cards from people as they arrive and leave.

Working flexible hours within a framework of 8am till 6pm still does not alter the fact that computers do not work human hours and there will still be difficulties which require manpower outside even a flexible day. Consequently, come the end of the month there will be people with perhaps weeks of time in lieu to be taken, and as these are the ones who probably always work late, it would be impractical for them to take it in full.

Russell points out that overtime goes down when a flexible system is introduced. "People

are rewarded with time off in

simply because they are better workers than their colleagues."

Obtaining the data from the clocking-in unit of a flexible hours system.

A X X X X
✓ X XX XX XX
X X
XX
XX XX
X XX XX
X XX 3X
0 00 00

Also many programmers hear from programmers' employers who have such a system at their installation, or from others who prefer the way they operate already. Flexible working times can vary very much from company to company as the scheme chosen has to depend on common co-operative and understanding.

From experience, employers will know and programmers will appreciate that agreement has to be reached on any kind of organised control, which can be resisted if it is not what everybody wants. They will also know that is not always the hour worked which present the crux of the matter, but the amount of work done. Should people be rewarded with time off in full,

Another change designed to make programs easier to follow is the order in which evaluation takes place in a complex test. Statements such as that in Figure 2 will now work, and prevent the attempt to divide by zero.

Among those Codasyl proposals accepted by ANSI are the implementation of CALL for non-Cobol routines and the provision of symbolic characters

where a control character is needed which cannot be entered in the program source, by statements like SYMBOLIC CHA-

SOFTWARE FILE

Codasyl tidies up Cobol procedures

RACTER CR IS 13.

Codasyl has also approved some additions to the language, all of which are still under consideration by ANSI, but are likely to be rejected.

ANSI has rejected the proposal that the WORD TO might be allowed in an ADD statement such as ADD A TO B GIVING C, and also turned down the idea of abandoning the mandatory column margins.

Codasyl had put forward "free form Cobol" as a possibility, ignoring margins and area A and B with a few minor exceptions concerning indicators usually appearing in column seven, but ANSI is not yet ready to abandon this discipline.

Those aimed at improving the structuring of Cobol programs include an extension of the PERFORM construction. Two new forms of EXIT have been added to the END PERFORM

statement, which together should streamline structured use of Cobol.

By the use of the new EXIT PERFORM and EXIT TO TEST OF PERFORM, devotees of structured programming need no longer waste time and code to avoid GOTO's (see Figure 1). ANSI has not yet decided whether or not to implement this usage.

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by Claire Gooding

Berlei in swim of VME/K development

THE bra and swimwear manufacturer Berlei is to be one of the guinea-pigs for VME/K. The current development version of ICL's operating system VME/K. The version is the forerunner of the first fully developed release of VME/K planned for 1980, and at present is on controlled release to four customers including Berlei.

'True word processing' on DEC LSI-11 micro systems

A PACKAGE called Wordsmith has been introduced by Karlin with the aim of making "true word processors" of Digital Equipment LSI-11 Olympic microsystems with NET-11 operating systems.

The product comprises a screen editor and a formatter

program. It enables up to four terminals to work at once, and the formatter can be run as a detached job while the VDU can be used for other work including text editing. Wordsmith can also run concurrently with other Dibol programs under NET-11. Costs range from £750 to £1,250.

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MICRO NEWS

'Personal' debut with a difference by H-P



THE long-awaited entry of Hewlett-Packard's Capricorn personal computer system has taken place, with the introduction last week of the HP85. It shows that there is a significant difference between the company's own conception of what represents a personal computer, and that shown by the majority of the industry.

At £1,950, the new system is priced well above what is normal for equipment in this field though, according to John Golding, H-P's US Personal Computation products manager, it is being aimed specifically at the professional and technical market where he feels it will have good sales potential.

The HP85 is based on an 8-bit NMOS processor produced by Hewlett-Packard and already in use in other desktop calculators. Golding emphasises the portability of the system, which at 16 x 18 x 8 inches in size and a weight of 20lbs, includes an integral 5-inch video display and a thermal printer. This makes it one of the few totally integrated computer systems available, and the company sees this as a unique selling point.

At present there are no peripherals available for use with the computer, primarily because of the lack of suitable interface cards. These should be ready within the next two to three months, at about £200 each. It will then be possible to attach a graph plotter, matrix printer and a variety of floppy disc drives to the system, and the company will start looking actively at the small business market.

This is liable to be some way down the line, however, for the company tacitly admits that it will be unable to produce enough systems to meet the demand from the scientific and technical marketplace, certainly

not for the coming year.

Production limitations are liable to restrict sales to the hundreds of units in this country during 1980.

The company also admits that this is one reason why the price of the system, which is largely based on hardware subsystems already developed and in use with other H-P products, is being set so high.

The small business market

may prove a tough nut to crack for the company with the HP85, for with the matrix printer (£2,000), floppy disc drive (circa £500-700 depending on type) and relevant interface cards, a system with under 15Kbytes of memory, will probably cost

about £5,000.

This is without applications software, none of which is yet available for the business area.

Most of this, H-P anticipates, will come from its dealer network. At present, 16 companies have been signed up.

A number of potential systems configurations are already available that would seem to exceed the capabilities of the HP85 in this area, with software packages to complement them, at prices below £5,000.

Golding is sure that customers

will buy the new system, however, though he does not feel it will make a dent in the market established by Tandy, Apple and Commodore, among others.

The author, a lecturer at Burton-on-Trent Technical College, was prompted to write the book because the majority of Nascom builders need ready

access to software, first to test

and then to learn about the techniques of programming.

Complementing the book, a cassette of the programs is also available for an additional £10.

Though written primarily for the Nascom kit, many of the programs will run on other 8-bit based computers, and the book includes an appendix of subroutines to assist in this.

280 Instant Programs, 1980, £5, is published by Sigma Technical Press, 23 Diphonton Mill Close, Telford, Shropshire, Tel: 0743 881111.

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PRODUCT NOTES

UK enters race for micro intercoms

AN INTERCOM system for up to 200 devices and with micro-processor controlled facilities is being introduced by Contacta Communication Systems. It is claiming this to be the first UK designed and manufactured system with micro control.

Called Inexy and built around an Intel 8035 chip, it was designed and is being made by Contacta's Nottingham-based associate, Intercom. Contacta said it hoped that the system would break what it sees as the Scandinavian grip on the UK's internal communications market.

The distinction between direct speech and ordinary telephone PABX exchanges had been eliminated, claimed Contacta, as Inexy allowed a mixture of direct speech and telephone-style instruments.

System features included:

A. Electronically operated duplex voice switching on the direct speech stations and normal non-switched duplex on telephone instruments and between telephones and direct speech units;

B. Automatic call back to an engaged extension with a fast come first served queuing facility but with a waiting caller able to make other calls in the meantime;

C. Call transfer that enables calls to follow one around the premises;

- Automatic transfer of calls to a secretary's instrument;
- Priority facility allowing chosen extensions to interrupt other calls;

- Manual override that allows a caller's voice to be heard before any move is made to answer the call;
- Privacy keys that prevent callers gaining automatic connection;

- More effective overriding of background noise; and,

- Push button dialling with single digit access for popular numbers.

These features were controlled by the chip and the whole system.

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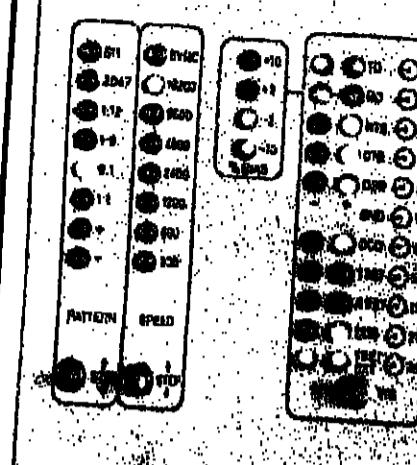
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Offering the same operating speed as the desk-top model - 200 feet per minute - the machine will handle two part, one-time carbon or multi-part and will also take carbonless.

Adjustable paper trays can be mounted either at just below desk level or at floor level. Priced at £490 with stand, Mini 2 comes with a six-month guarantee and a maintenance contract.

Wilkes-Multimatic Ltd (CW), Parkfield Road, Wolverhampton WV4 0EL. Tel: 0902 48434.

Booklet

A BOOKLET containing several technical drawings and design diagrams of the intercar sell powered rail conveyor system has been produced by conveyor specialists D. D. Lamson of Gosport.

It is available free on request and the 24-page booklet gives details of how the system can be installed and used in most kinds of building.

D. D. Lamson Ltd (CW), Harbour Road, Gosport, Hants. Tel: 07017 87311.

Video terminal

WILKES COMPUTING is not marketing the 80/1 plug to plug compatible video terminal from Datamedia. The 80/1 is an alternative to the Digital equipment VT 100 and offers full 1700 features, detachable keyboard, printer port and video option. It costs £1,283.

Wilkes Computing Ltd (CW), 72 Prince Street, Bristol, BS1 3HU. Tel: 0272 290651.

Reverse channel on coupler

ELECTRO Medical Engineering has released its Senda 1080 1,200 bps acoustic coupler with 75 bits per second reverse channel. The Senda 1080 was interface switchable from 1,200 bps transmit/75 bps receive to 1,200 bps receive/75 bps transmit. Alternatively, it was also available in an "A" or "B" version as 1,200 bps transmit only/75 bps receive only and 1,200 bps receive only/75 bps transmit only respectively.

The 1080 interface was compatible with CCITT V.24 and EIA RS 232C standards as well as with Telecom 600/1,200 baud asynchronous modems.

Electromed said that it has already received orders from the UK, Sweden, Finland, Italy, Denmark, Switzerland, Belgium and Spain.

Electro Medical Engineering Pty Ltd (CW), 69 Sutherland Road, Armadale, 3134, Victoria, Australia. Tel: (010-813) 509 5844.

SE Labs (EMI) Ltd (CW), Spur Road, Feltham, Middlesex, TW14 0TD. Tel: 01-890 1477.

A LEAFLET describing its range of signal conditioning equipment is available from SE Labs. This is the Mini System which provides a range of versatile six

channel units (SE 900 Series) at low cost.

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The basic units of the series

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THE name of Ada is now part of computer jargon, having been adopted for a real time language. It has been suggested that the name might have begun as a joke between Lord Byron and his wife: it was

the second name of their only daughter Augusta Ada Byron (1815-1852). DONALD DAVIES charts the stormy life of the world's first programmer.

The stormy life of the world's first programmer

ADA's father was the great Lord Byron, whose marriage to Lady Byron broke up quickly so that when Ada was born on December 10, 1811, he saw little of the baby and had no more contact with Lady Byron and her daughter.

The story of Ada's life is dominated by the personality of Lady Byron. It is understandable that Byron, as a great romantic figure, should leave bitter thoughts with his estranged wife. For the rest of her life Lady Byron sought to justify her own conduct, a task which she pursued with obsession, as well as giving lifetime employment to several lawyers.

One of her unfounded fears was that Byron would somehow take away his daughter. With considerable legal skill, Ada was made a Ward in Chancery without Byron's knowledge.

Portraits show Ada as a beautiful little girl. She was intelligent and responded well to

and born in September, 1837, and another boy, called Ralph, born in July 1839. Ralph was the name of Lady Byron's father.

In June, 1837, Victoria came to the throne and, in her 1838 Coronation Honours, Lord King became the Earl of Lovelace and his older son (aged 2) became Viscount Ockham, thus avoiding some possible confusion about his Christian name Byron. It is probable that this honour for Lord King was due to Lady Byron's cousin, Lord Melbourne. Two years later, Lord Melbourne made him Lord Lieutenant of Surrey and provided him with a life ticket to drive through Constitution Hill, a considerable privilege.

Charles Babbage moved on from the Difference Engine to the much grander concept of the Analytical Engine, but he never seems to have written any single coherent account of this machine or of its programming.

The best account we have comes



by DONALD DAVIES

the intensive education which Lady Byron planned.

Lady Byron had a great interest in educational methods. At the age of five Ada was being taught arithmetic, geometry, spelling, reading, music, geography and French. She was already said to be skillful in arithmetic. Her regime was strict, but Ada seems generally to have liked her lessons.

In February, 1824, when Ada was eight, Lord Byron died. He was trying with his last breath to say something relating to Ada. His daughter, it was written, "shed large tears."

From the age of 14, Ada seems to have been stricken with a disease which made it difficult for her to walk. For a while she used crutches and at the time of her presentation at Court in May 1833, aged 17, she was still finding it difficult to stand for long.

Those at the presentation to King William IV, and Queen Adelaide included Talleyrand, the Duke of Wellington and Lord Melbourne, who was Home Secretary, soon to be Prime Minister, and who was Lady Byron's cousin.

A few weeks later, she went to a party which pleased her more because of the "scientific people" there. This was her first meeting with Charles Babbage, who at that time was beginning to have problems with the funding by the Treasury for building his Difference Engine. Ada's friendship with Babbage continued throughout her life.

In the following year, Ada was attending lectures on the Difference Engine given by Dr

John Murray.

In July 1835 she was married to Lord King. Probably, Ada's meeting with her future husband was brought about by Mrs Somerville, a lady who was a celebrity in the scientific world.

Ada had a portrait bust made of her to stand in the Great Hall of the Royal Society. Despite this, Lord Somerville could not be made a Fellow or even enter the Royal Society.

Ada was clearly not doing the job of "workmen". She seems to have understood the importance

of a good notation and remarked that mathematical notation was insufficient. Her notes have a surprisingly "modern" feeling when compared to anything Menabrea wrote, and perhaps Ada's increasing signs of illness, but evidently the news of Ada's gambling affected Lady Byron more.

Until this time, Lord Lovelace had been on good terms with Lady Byron, though somewhat dominated by her. Now, Lady Byron blamed him for everything that had happened and seemed to transfer to him all the feelings she had built up for her late husband with Ada in the role of the wronged wife. The strength of these feelings were such that she almost ignored the news of Ada's illness and it was not until Ada was very ill indeed that her mother came to see her again.

So the end of Ada's life was tragic. She had pawned the family jewels for £200 to try and pay some remaining debts and Lady Byron sent her lawyer to redeem the jewels and return them. On her death-bed, she passed the jewels to John Cross, who pawned them again and Lady Byron redeemed them again but kept them herself for safety.

Towards the end of 1850, the Lovelaces visited friends and relatives in the North of England. Among another places they visited Newstead Abbey which earlier belonged to the Byron family but had been sold to Col Wildman. Nearby was Hucknall, where Ada's father was buried.

She died in December, 1852, aged 36, the same age as Byron at his death. In accordance with her wishes she was interred in the Byron family vault in the village church of Hucknall, Torkard. Evidently Lovelace had contrived to put her coffin close to that of Byron, as she wanted, because this is how they were found when the vault was opened in 1858.

This visit was to have a profound effect on Ada. At first she was morose and Col Wildman could get almost no words from her. She wrote to her mother that the visit to Newstead Abbey had made her strangely depressed.

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SPOTLIGHT ON ITALY-1

Italy is a land of small businesses so it is not surprising that the country's top two computer companies are primarily in small business systems. In this two-page spotlight on Italy ANTHEA BALLAM looks first at Olivetti's automated office philosophy and then considers the fortunes of Italy's second computer firm, Mael.

And in the beginning was Olivetti's word

THE automated office of the future is a distant dream despite the remarkable technological advances made over the past decade. Advances continue to be made in the fields of small business systems, word processing, typewriter and calculator technology, but such developments are polarised. Only when these technologies integrate will the truly automated office become a practical reality.

Two organisations are perfectly positioned to move into the integrated automated office market IBM and Olivetti. These two most conspicuously supply the multifarious equipment

necessary for standard office routines.

Olivetti is deeply concerned with the philosophy behind the automated office, as Ettore Moretti, chief of the office products group, explained.

He considers quite reasonably, that the automated office begins with the word, and the word is the typewriter. It may be no coincidence that this year, the most financially healthy for the company for many months, it has staged its most aggressive marketing tour de force yet, in launching its two new generation electronic typewriters the ET 221 and ET 201.

Franco Agostinucci, chief of Olivetti's distributed processing, explained the philosophy behind future systems development. "The possibilities lie in the firm-ware of the machine and we will

machines... will spearhead a change in the office scenario that will begin with something as apparently insignificant as the typewriter. He agreed that in the future the automated office would involve the centralisation of a number of office procedures, and although he would not elaborate in detail, implied that there will be peripherals to come, and further capabilities envisaged for the ET 221 and 201.

Moretti is also involved in the development of Olivetti's WP systems with electronic mail and communications

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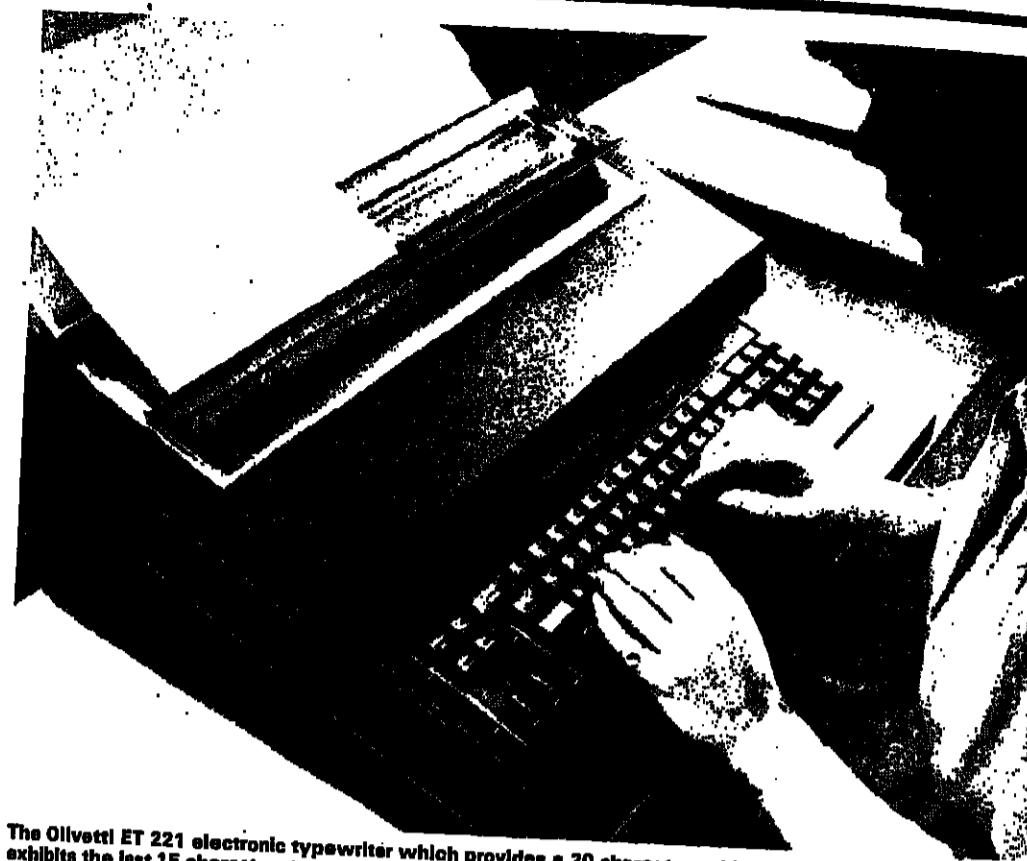
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The Olivetti ET 221 electronic typewriter which provides a 20-character guide and entry display which visually exhibits the last 15 characters typed on to the keyboard and allows for immediate correction of the text prior to printing.

discover what will be necessary at the request of the market.

"If there is a demand for an accounting module we will provide that facility, as in the case of those that may demand systematic invoice production."

He was enthusiastic to explain that the capabilities of such devices were considerable, but must be dictated by market demand. "It is technologically already feasible that such a machine can be plugged into a minicomputer system, but plans for building such systems with so heavy a degree of integration must be seen as something for the future. We have the technology."

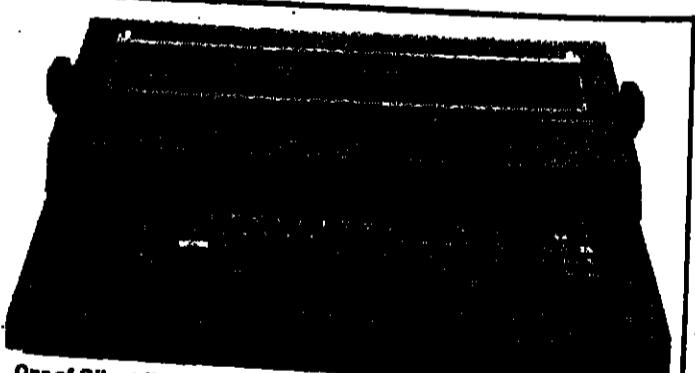
Meanwhile the ET 221 and ET 201 remain good, efficient stand-alone electronic typewriters with a 1K memory and a number of useful facilities that make the typist's life a good deal easier and more fun. The 221, for example, provides a 20 character guide and entry display which visually exhibits the last 15 characters typed on to the keyboard and allows for immediate correction of the text prior to printing. Both units incorporate a daisy-wheel printing device and both permit basic information to be recalled from memory for regularly used phrases, letter terminations and dates.

Instructions are also provided for automatic positioning of paper and automatic indications are given for a page end. The electronic buffered keyboard provides a somewhat futuristic capability for internationally minded secretaries in that all the variations for national accents and symbols can be recalled at will.

International keyboards apart, Olivetti was quite bold in stating repeatedly at its US Press launch of these products that they were "designed exclusively for the American market". Possibly the company sought recognition of the products in the US as a key to their European acceptance, or maybe they simply wished that the factories producing the machines both in Harrisburg (Pennsylvania) and Iyrea would be kept fully occupied. Whatever the intention the ET 221 and 201 machines have proved successful.

Moving up the word processing ladder one step beyond the electronic typewriters, one encounters two somewhat more heavy duty systems, the TES 401 and the TES 501.

The Olivetti 501 has earned the distinction of being used both at the EEC headquarters in Brussels and also at the European Court of Justice in Luxembourg. It incorporates a number of familiar features in word processing units and appears to be a straightforward and easy to use system.



One of Olivetti's new generation electronic typewriters, the ET 201.

capabilities. "Today office automation isn't looking for integrated systems performance so much as an increase in the communications capability of the typewriter... we are also looking at teletext services which are an important development."

He added, "I visualise the automated office of the future evolving from several different points, within the office, and this evolution is not likely to come from customised design."

How did Olivetti respond to the challenge of providing equipment to meet a customer requirement? Here Agostinucci took up the story, citing the important order that Denmark's Sparkeskasse (Savings Bank) had recently placed with the company. In this case the Italian terminals will be designing bank terminals and data entry units.

Yet when it comes to office automation in the true sense, and when one examines this concept with the office of the future in mind, one must build with the "word". With its historical roots lodged firmly in the typewriter, Olivetti, like IBM, will be the one to build the multifarious facilities for the office automation needs.

Mael doomed to stay in second place

UNTIL three years ago Mael, Italy's second computer company, seemed to be the only other runner in the two-horse national hardware race. Today, however, Italy's market has become measurably more competitive with six participants trailing after the unmatched front runner, Olivetti.

Even so, of all Italy's home-bred manufacturers — Italdatu, Tesak, Elit-Micromegas, Saico and Omega Data — only Elit-Micromegas of Pisa looks sufficiently pioneering to represent a threat to Mael's No 2 position in the immediate future.

Mael's progress seems almost plodding and careful when viewed against the volatile commercial and political climate of Italy. The company was formed in 1970, under the title of Insel Industrial Sistemi Elettronici SpA and retained the name officially, until last May. It was then that the organisation's directorate saw fit to change the company's name to make it correspond with that of its altogether better known product line, Mael.

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well as commercial environments. This unit is called the Mael 1000.

The 1000 is ostensibly a stand-alone table-top data preparation unit, which is easily programmed and can provide data on an IBM compatible floppy disc. It can deal with relatively simple calculation, statistical or table-link-up tasks, and may also be linked to a number of peripheral devices.

Plans are well underway to incorporate a communication facility into the unit. Exhibited at the Telecom '79 exhibition in Geneva, the communications capability would allow users with special terminals used in conjunction with the 401, to transmit and receive information by the standard Post Office telephone line, telegraph or telex network.

Moretti is also involved in the development of Olivetti's WP systems with electronic mail and communications

has proved as popular in the UK as it has in Italy and Germany. Computer Ancillaries featured the 2000 series down to a level comparable with the high end of the microcomputer market.

But even if the company can stage this exceptional growth rate, it is still doomed to remain a four-stone weakling behind the might and power of Italy's volatile and inspired first computer company.

The Mael 2000, by contrast,

is probably the most saleable product in the Mael line because it effectively brings the 5000 series down to a level comparable with the high end of the microcomputer market.

During the ensuing years, however, Mael changed its identity, and became thoroughly entrenched in the small business systems market — so much so that it has remained stoutly dedicated to this market sector ever since.

It neither markets its products to the end user, nor does it aspire to produce products in any market area other than the business system field. According to the company's vice-general manager, Dario Angelini, it has no plans to stray from this chosen path.

Thus Mael builds small and medium sized business systems (mostly operating in stand-alone mode), incorporates a good workable operating system, and hands the goods over to its dealer/distributors throughout Europe to handle the other software, bells and trimmings. Yet this restricted commercial policy has proved a highly successful formula for the company, and it has grown from strength to strength.

Apart from providing a powerful storage capability, Mael claims that its 5000 system was one of the first in Europe to incorporate this powerful storage facility in a small business system.

The company has been able to include this sort of up-to-the-moment design detail by running a small office in the US with the sole purpose of monitoring the latest developments on the data processing front.

There are, to date, some 5,000 Mael systems operating in 16 different countries. Some of the systems can be found in quite unexpected situations, tucked well behind the Iron Curtain and also in some of the more distant regions of the Middle East. The robust design has helped them to prove quite functional in diverse climates.

National preferences for machine types has varied considerably from country to country. In the UK, for example, the system at the bottom end of the Mael range has hardly featured at all, whereas in Italy and Germany, this distinctive device has proved much more successful and was favoured in technical as

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